

# “Practices and Issues on Climate-related Risk Management” (June 2025)



## Overview

- ✓ FSA compiled the report which illustrates practices and issues of financial institutions in addressing climate-related risks, building on the “Supervisory Guidance on Climate-related Risk Management and Client Engagement”(2022).
- ✓ Based on initiatives in approximately **20** financial institutions (“FIs”, including major/regional banks and life/non-life insurance companies)



## Key Findings

(details in the next page)

- ✓ FIs have progressed their practices in four areas: **Strategy and Governance**, **Recognition and Assessment**, **Risk Management**, and **Client Engagement**
- ✓ Yet, they face challenges as well, such as
  - Quantification of climate-related risks and integration into conventional risk management framework
  - Tough dilemma: financed emission would temporarily increase when they finance their clients to support their transition to net zero



## Next Steps

- ✓ FSA will continue to hold discussions with FIs regarding their climate-related risk management and client engagement.



*FSA also considers that specific measures to address climate-related risks would differ depending on the size and characteristics of FIs.*

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## Strategy and Governance

| Practices   | Issues  |
|---|---|
| <ul style="list-style-type: none"> <li>■ Consider climate-related risks as one of the material risks and formulate strategies to achieve set targets</li> <li>■ Establish sustainability-dedicated committee</li> <li>■ Conduct internal audit on climate-related issues</li> </ul> | <ul style="list-style-type: none"> <li>■ Conversion of long-term climate-related strategies to business plans and day-to-day operations</li> <li>■ Consistency with clients' strategy and with Paris Agreement</li> <li>■ Knowledge gap among staffs</li> </ul> |



## Recognition and Assessment

| Practices  | Issues   |
|--|--|
| <ul style="list-style-type: none"> <li>■ Identify transmission channels of climate change</li> <li>■ Utilize qualitative risk assessments and climate scenario analysis</li> </ul> | <ul style="list-style-type: none"> <li>■ Micro-level, detailed company-by-company analysis</li> <li>■ Utilization of the results of analysis in client engagement and loan/investment decision-making process</li> </ul> |



## Risk Management

| Practices  | Issues   |
|--|--|
| <ul style="list-style-type: none"> <li>■ Integrate climate-related risks into the Risk Appetite Framework (RAF)</li> <li>■ Monitor exposures/emissions</li> <li>■ Reflect clients' initiatives in internal ratings, borrower classifications, and engagement policies</li> </ul> | <ul style="list-style-type: none"> <li>■ Integrate into conventional risk management frameworks such as setting and enforcing hard limits on capital or risk amounts, due to                             <ul style="list-style-type: none"> <li>➢ High level of uncertainty</li> <li>➢ Insufficient non-financial data and underdeveloped methods</li> </ul> </li> </ul> |



## Client Engagement

| Practices  | Issues  |
|--|---|
| <ul style="list-style-type: none"> <li>■ Not divest immediately but engage with high-emitting clients to reduce climate-related risks/emissions</li> <li>■ Provide various solutions, including finance provision, to clients according to their needs and phases</li> </ul> | <ul style="list-style-type: none"> <li>■ Raise awareness among clients, especially small and medium-sized enterprises</li> <li>■ Temporally increase in FEs due to transition finance</li> <li>■ Ensuring profitability and a balanced risk-return profile</li> </ul> |